

Business Future Series (BFS 3) Programme

Sustainability for Directors

Date: Wednesday, 21 February 2018

Time: 9.00 am to 1.00 pm (registration starts at 8.30 am; lunch included)

Venue: Singapore Sustainability Academy, 180 Kitchener Road, Level 6 Skypark,

City Square Mall, Singapore 208539

CPD: 4 hours

SID Member: \$\$450.00 (Excl. GST); \$\$481.50 (Incl. GST)

Non-SID Member: \$\$620.00 (Excl. GST); \$\$663.40 (Incl. GST)

Course Description

Sustainability is an emerging critical topic for companies and their boards. The Sustainability Agenda is being pushed by the broad range of stakeholders from customers to investors and regulators.

This module supports the board in fulfilling its role to look at the long-term viability of the company whilst understanding and respecting the competing needs of all its stakeholders, shareholders, investors, directors, employees, customers, suppliers, authorities, society and the environment. The course will highlight the potential impact on businesses due to increasing social and environment awareness leading to enhanced corporate responsibility and both modified and new business models. This course will also address the need to setup proper monitoring and reporting on sustainability.

Course Objectives

- 1. Provide an overall understanding of what sustainability means.
- 2. Learn about the changing landscape and risks arising from technological, environmental and social issues, increased regulatory environment and expectations from investors and other stakeholders.
- 3. Provide insights on available tools and methodologies that can help identify business risk as well as opportunities, and to develop a framework for monitoring and reporting on sustainability.

Course Outline

- 1. Concepts and definitions that directors need to know and understand about sustainability.
- 2. Technological, environmental, social and governance trends that impact business.
- 3. Risk management and sustainability.
- 4. The changing rules of the game: from integrated reporting to new ways to assess company's sustainability. This will include the new SGX "Comply or Explain" rule on sustainability reporting for listed companies.
- 5. The role of the board and questions that directors should ask CEOs in relation to sustainability.



Programme

Time	Agenda	Speaker
8.30am – 9.00am	Registration	
9.00am – 9.05am	Welcome by SID	
9.05am – 10.45am	Sustainability: Definition and Concepts	
	Trends that impact business	K. Sadashiv
	Risk management and sustainability	
10.45am – 11.00am	Coffee Break	
11.00am – 11.45am	The changing rules of the game; new ways to assess company's sustainability	K. Sadashiv
	Roles and responsibilities of the Board	
	Connectivity of information in integrated reporting	
11.45am – 12:30pm	Sustainability has become a mainstream business agenda. A business case on how ESG integration contributes to future proofing business and creating long term value.	Esther An
12.30pm – 12.45pm	Q & A Session	1. K Sadashiv
		2. Esther An
12.45pm	Networking lunch	



About the Speakers



K. Sadashiv

Managing Director (ASEAN), Climate Change and Sustainability Services

Ernst & Young LLP Singapore

Sadashiv is the Managing Director (ASEAN) of Ernst & Young's Climate Change and Sustainability Service (CCaSS) practice based in Singapore. Sada and his team advise clients on climate change, environmental and social impact, and their disclosure.

He has a B.Tech in Electrical Engineering (IIT, Madras) and MBA qualifications (IIM, Bangalore) with more than 37 years of work experience. Sada has also qualified as an International Arbitrator from NUS Law School Singapore, and in addition an Accredited Associate Mediator of Singapore Mediation Centre. He is a member of the National Working group for GHG and Product Life Cycle Assessment at SPRING Singapore, an accredited examiner for TÜV-SÜD PSB Singapore's new Scheme for Certification of Management Consultants and a member of IMDA Singapore's Indian Programmes Advisory Committee. Sada is an OHSAS 18001 Certified Auditor on Occupational Health and Safety and an ISO14064 Certified Greenhouse Gas Lead Auditor.

Previously, Sada specialised in commercial advisory services focusing on strategic analysis/strategy formulation, policy and regulation, and commercial due diligence in an M&A context. His clients span MNCs, government, statutory boards, private companies and not-for-profits. He has served clients in Asia, Middle-East, Europe and North America having worked in Singapore, London and India.

A frequently invited speaker and trainer, he shares his experience and insights at numerous seminars, interviews on broadcast media, panel discussions and presentations on sustainability issues and emerging aspects in corporate reporting. His articles and interviews have appeared in various business publications. Most recently he was engaged as trainer under the "Sustainability Education Series for Top Management and Senior & Middle Management" by a leading Asean stock exchange. He also lectures at NTU's Nanyang Business School on a course titled - Sustainability: Issues, Reporting & Finance.





Esther An
Chief Sustainability Officer
City Developments Limited

A pioneer CSR practitioner for over 20 years, Esther is instrumental in building up City Developments Limited's (CDL) sustainability leadership since she joined the company in 1995.

CDL is the first and only Singapore company listed on the Global 100 Most Sustainable Corporations in the World for 8 consecutive years and is currently ranked the top real estate company. It is also included in leading global sustainability benchmarks such as the FTSE4Good Index Series since 2002, MSCI Global Sustainability Indexes since 2009 and Dow Jones Sustainability Indexes since 2011.

Being the first Singapore company to publish a Global Reporting Initiative (GRI) Application Level checked sustainability report in 2008, CDL was also the first Singapore real estate company to publish an Integrated Sustainability Report in 2015, adopting the IIRC Integrated Reporting <IR> framework. Furthering its sustainability leadership, CDL successfully issued a green bond in April 2017, the first issuance by a Singapore company.

A member of the World Green Building Council's Corporate Advisory Board and the Urban Land Institute Women's Leadership Initiative Singapore Steering Committee, Esther also sits on board the management committee of the Global Compact Network Singapore, which is the local network of UN Global Compact for CSR.

Her latest appointments include: member of the UNEP Finance Initiative Property Working Group; UNEP Sustainable Stock Exchanges' Green Finance Advisory Group; GRI Corporate Leadership Group for Integrated Reporting; Asia Pacific Real Estate Association (APREA) Singapore Chapter Board and SID Sustainability Committee.

The founder of the Women4Green network, Esther is committed to engaging and empowering women in the male dominated green building and technology industries to drive the sustainability agenda.



Registration

Please register online at www.sid.org.sg by 15 February 2018. Should you require assistance, contact us at:

The Secretariat Tel: 6422 1188 Fax: 6422 1199

TERMS AND CONDITIONS FOR SID COURSES/EVENTS

SID's courses and events are subject to terms and conditions as set out below. The Institute reserves the right to changes these terms and conditions without notice.

COURSE/EVENT REGISTRATION

A participant is successfully enrolled for the course/event once an invoice is generated.

NO CANCELLATION

There will be strictly no cancellation once the participant is successfully enrolled for the course/event.

NO-SHOW

There will be strictly no refund of fees for no-show.

REQUEST FOR REPLACEMENT OR DEFERMENT

Where a participant cannot attend a course, he/she may request to send a replacement or defer the course subject to the following conditions:

- 1. Replacement of a participant is subject to at least 5 working days prior notice in writing. In the case whereby a SID member participant is replaced by a non-member, a top-up fee will be levied. No refund will be made if a non-member participant is replaced by a member.
- Deferment of a course to the next scheduled date (for same course) is subject to at least 10 working days
 prior notice in writing. Deferment is only allowed for half day and full day courses run by SID. An
 administration fee for each deferment of S\$50 (for half day course) and S\$100 (for full day course) shall
 apply.

CANCELLATION OF COURSE/EVENT BY SID

SID will exercise all possible care to run the confirmed courses. However, in the event of unforeseen circumstances or low enrolment, SID reserves the right to cancel or defer the course/event, and/or to change venue, speaker, course date and fees. SID will make all reasonable efforts to notify participants of changes, should they happen.

If SID cancels a course, a full refund will be made to the participants.

CPD HOURS & CERTIFICATE OF ATTENDANCE

Entitlement of CPD hours / Certificate of Attendance is subject to the participant arriving no later than 30 minutes after the programme starts or leaving no more than 30 minutes before the programme ends, and submitting the module Evaluation Form only at the end of the event.



CAR PARK COUPOUNS

Complimentary car park coupons, where available, are given on a first-come-first-served basis.

PAYMENT POLICY AND OPTIONS

Course/Event fees are due upon registration, and payment should reach SID at least 7 working days before the course date. SID reserves the right to refuse admission if payment is not received in full before a course/event.

1. Online Payment

Log in to your account at www.sid.org.sg Select invoice to pay at "My Open Invoices".

2. Cheque Payment

Payable to: Singapore Institute of Directors (please quote invoice number behind the cheque)

Mail to: 168 Robinson Road, #09-06, Capital Tower, Singapore 068912

Attention to: Finance Department

3. Telegraphic Transfer

Bank Name: DBS Bank Limited Branch: Raffles Place Branch

Bank Code: 7171

Beneficiary Name: Singapore Institute of Directors Account Number: 048-016620-2

Swift Code: dbsssgsg

Reference: Please quote invoice number

(Note: All bank charges are to be borne by the applicant)