# International Directors Programme 2017

The **Singapore Institute of Directors** has partnered leading business school **INSEAD** to bring the acclaimed International Directors Programme to Asia. The 2017 programme modules will take place in June, September and December in Singapore and Fontainebleau (France).





## **Excellence In Board Practices**

The **International Directors Programme** seeks to develop more effective directors for the increasingly-complex governance challenges presented by dynamic global markets.

The programme consists of modules of three days each. They are designed to take directors to the next level by going beyond compliance and focusing on excellence in board practice. Participants may apply for the **INSEAD Certificate in Corporate Governance**, the first truly international qualification for board members from an academic institution.

# Module 1: Board Effectiveness and Dynamics

- The governance challenge
- Fundamentals of director and board effectiveness
- Evaluating and formulating strategy
- Fair process in the boardroom and beyond

Dates: 18 to 21 June 2017 Location: Singapore

# Module 2: Board Efficiency and The Role of Committees

- Effective decision-making
- Effective audit committees
- Red flags in financial reporting
- CEO oversight: selection, evaluation, succession
- CEO-Board dynamics and conflicts
- Compensation at the top:
   C-suite and board members

Dates: 25 - 27 September 2017 Location: Fontainebleau, France

# Crisis and performance

**Module 3: Development of** 

management

**Boards and Directors** 

- Tensions in value creation: which goals, how and for whom?
- The challenges of diversity on multicultural boards
- A board simulation 'playing the role' and reflecting on it
- 360° evaluation of director strengths and development opportunities
- Coaching for director improvement in small group settings (with professional facilitation)

Dates: 12 - 14 December 2017 Location: Singapore

# Join Our Network Of International Directors



Each cohort comprises participants from a mix of countries across the world, representing the settings of today's global boards. Since its launch in 2011, some 600 directors from more than 55 countries have completed this world-class programme from a world-class educator.

Course Fees: €16,500 or S\$26,500

(5% discount is available to SID members and eligible Singapore nationals can apply for \$5,000 SkillFuture Study Award)



In Association with:



Founding partners: PwC • Institut Luxembourgeois des Administrateurs • Russell Reynolds Associates

### Who Should Attend

This programme is designed for participants who are:

- Directors (executive and non-executive) of listed and private corporations
- Family members and controlling shareholders of large family companies
- Directors of government and non-profit organisations
- Senior professionals from institutional investors
- Partners of professional firms who serve boards

Participants should have sufficient exposure to board matters to fully benefit from and contribute to a programme that involves role-play, simulations and exchanges with other participants. They must also demonstrate that they possess the credibility and competence required to assume board-level responsibilities.

## **Skillsfuture Study Award:**

The International Directors Programme is supported by the SkillsFuture Study Award for Internationalisation. Singaporeans who are admitted to the INSEAD programme are eligible to apply for the Study Awards which entitle recipients a monetary grant of \$\$5,000. To learn more about the Awards, eligibility and application process, please contact Margy Fuller at INSEAD, margy.fuller@insead.edu.

## From Those Who Have Attended

In addition to the theoretical frameworks and practical applications in class, the lifelong network that you build in such a "United Nations" class at INSEAD enriches your own access and further understanding of cultural contexts in managing companies and boards in various parts of the world. This is the best investment I have made in my being a Global Board Director.

**Colin Low** 

President & CEO, Singapore Investment Development Corporation

The IDP was a great investment of my time. I would recommend it to those who aspire to be effective board directors in the ever challenging business environment where good corporate governance significantly impacts corporate longterm success.



Lionel Lim International Director

A rigorous programme to engage fellow directors in diversified industries from Asia and Europe on board strategy, leadership, dynamics led by a world-class faculty who constantly "nudged" me from reflection to application.



Tan Chin Poh

Deputy President Director, PT Bank UOB Indonesia

The IDP both personally and professionally develops participants. And, it's an incredibly enjoyable programme. Not only did it expand my knowledge and skill sets but I now have a wonderful network of collegiate companions across the globe. The faculty are thought leaders, the content is cutting-edge, consciousness-raising discourse and the programme has served to seriously maximise my professional capacity.

> **Robert Gordon** Director of Programmes, Board Accord

INSTITUTE OF

DIRECTORS

The Singapore Institute of Directors (SID) is the national association of company directors. It works closely with regulators and other stakeholders of the corporate ecosystem to uphold and enhance the highest standards of corporate governance

and ethical conduct. SID supports the professional development of all directors (private, listed, international and non-profit) in their directorship journeys (aspiring and new directors to board chairmen). SID also provides thought leadership on corporate governance and directorship issues through research, publications, and the Singapore Corporate Awards.



The Business School for the World®

INSEAD is one of the world's leading and largest graduate business schools with campuses in France, Singapore and Abu Dhabi. With 145 renowned faculty members from 35 countries, INSEAD

brings a global perspective and cultural diversity in all aspects of its research and teaching and to become "The Business School for the World." Every year, more than 10,000 corporate leaders and executives participate in INSEAD's various educational offerings. The INSEAD Corporate Governance Initiative harnesses INSEAD's expertise in multiple disciplines for a comprehensive and sustainable response to the challenges facing directors today.

#### Contact Us

For further information and applications forms on the International Directors Programme, please contact: SID Secretariat Email: PD-advance@sid.org.sg • Tel: +65 6422 1188 • Fax: +65 6422 1199 • www.sid.org.sg