

ASEAN CORPORATE GOVERNANCE SCORECARD

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Contents

- ▷ Introduction
- ▷ Scorecard Structure
- ▷ Assessment Process
- ▷ Singapore's Performance in the Scorecard
- ▷ ASEAN Top 20 Listed Entities and ASEAN Asset Class By Country
- ▷ Conclusion

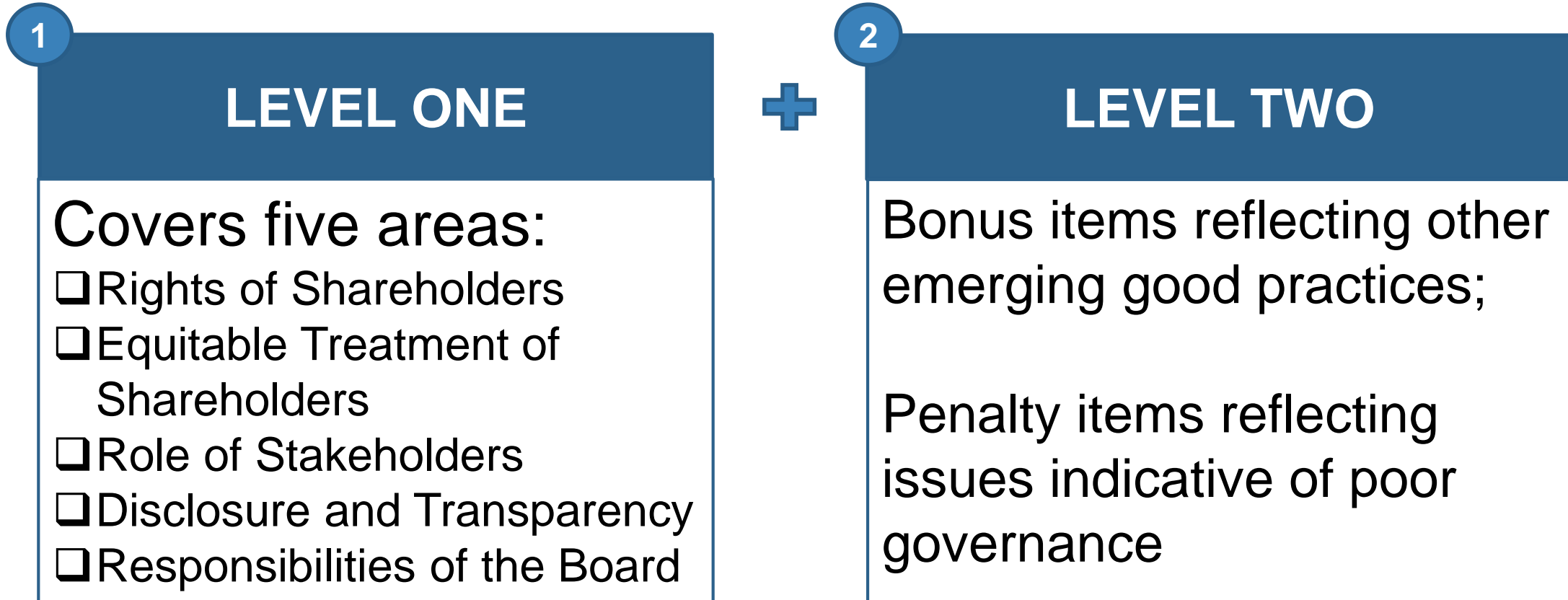
Introduction

Introduction

- ▷ Started in 2011; 6 participating countries include Indonesia, Malaysia, Philippines, Singapore, Thailand and Vietnam
- ▷ Underlying rationale
 - *Reflect global principles and internationally recognised good practices*
 - *Universal and capable of being applied to different markets in ASEAN*
 - *Robust quality assurance processes to ensure independence*
- ▷ ASEAN Capital Market Forum Working Group comprises representatives from six countries, coordinated by Securities and Exchange Commission Philippines
- ▷ SID and CGS appointed by Monetary Authority of Singapore as domestic ranking body
- ▷ Scorecard enhancement
 - *Scorecard is currently being reviewed*
 - *G20/OECD Principles of Corporate Governance used as main benchmark*

Scorecard Structure

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Scorecard Structure

Level 1 Score (Max = 100 points)

Rights of shareholders (10)

Equitable treatment of shareholders (10)

Role of stakeholders (15)

Disclosure and transparency (25)

Responsibilities of the board (40)

Level 2 Score (Max = 30 points)

Bonus	Penalty
(+30)	(-67)

**Total Score Attainable
(Max = 130 points)**

Scorecard Items

Part1	Number of Items
A – Rights of Shareholders	21
B – Equitable Treatment of Shareholders	15
C – Role of Stakeholders	13
D – Disclosure and Transparency	32
E – Responsibilities of the Board	65
Level 1 Total	146
Bonus	13
Penalty	25
Total	183

Note: 31 questions (or 21%) out of the total 146 Level 1 questions are given more weight based on the key areas to sharpen the focus.

Assessment Process

Assessment Process

- ▶ Each domestic ranking body assessed a list of top 100 publicly-listed business entities by market capitalisation in their jurisdiction.
- ▶ The top 35 companies from each country underwent random peer review assessment by foreign ranking bodies.
- ▶ This assessment produced the ASEAN Asset Class—
 - a list of listed entities in ASEAN that had achieved a minimum score of 75 per cent out of 130 points,
 - a list of the top 20 listed entities in ASEAN, and
 - a list of the top three listed entities in each country.

Assessment Process

Shortlist:

100 largest listed entities by market capitalisation

Assess and Analyse*:

100 listed entities using Scorecard

Peer Review:

Top 35 Singapore listed entities by governance performance

Publish:

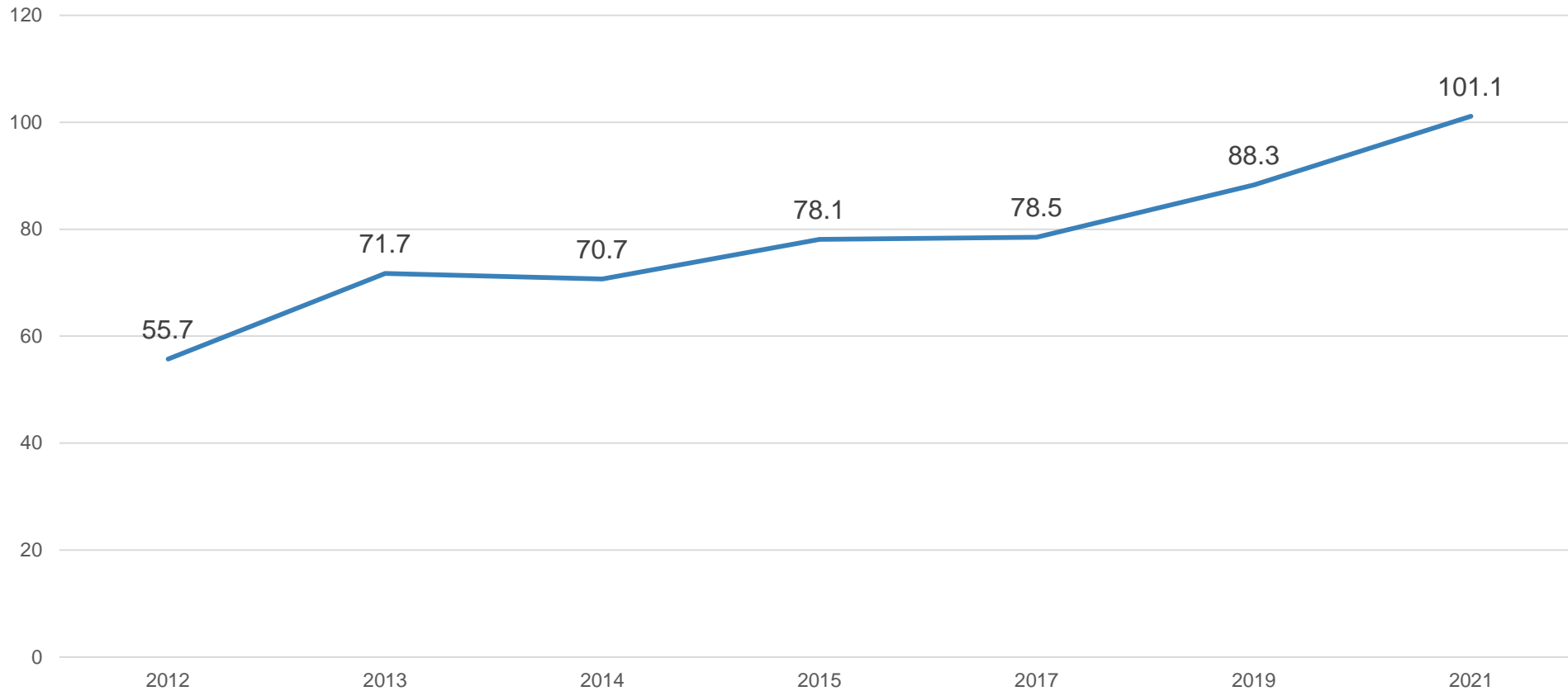
Singapore listed entities in ASEAN Asset Class, Top 20 ASEAN, Top 3 in Singapore and lastly, by rank based on undisclosed corporate governance scores

* Data sources:

- Latest annual reports for the domestic assessment period ending in November 2021
- SGX announcements and media articles between 1 January 2020 and 30 November 2021
- REITs and Business Trusts were included

Singapore's Performance in the Scorecard

Singapore's Average Total Score



Note: 2016 was a gap year for revision and no assessment was conducted. After 2016, ACGS is conducted in every two-year cycle.

Singapore's Share in ASEAN Top-Performers

ACGS Ranking	Number of Singapore Entities in 2019	Number of Singapore Entities in 2021
TOP 20	5 (25%)	4 (20%)
ASEAN Asset Class	26/138 (19%)	62/234 (27%)

Note: ASEAN Asset Class refers to companies which scored at least 97.5 marks or above out of a maximum total of 130 marks in ACGS 2019.

ASEAN Top 20 Listed Entities and ASEAN Asset Class By Country

ASEAN Top 20 Listed Entities By Country

ASEAN Top 20 Entities	2019	2021
Indonesia	0	1
Malaysia	7	3
Philippines	4	5
Singapore	5	4
Thailand	4	7
Vietnam	0	0

ASEAN Asset Class By Country

ASEAN Asset Class	2019	2021
Indonesia	10 (7.2%)	9 (3.7%)
Malaysia	39 (28.3%)	54 (22.2%)
Philippines	20 (14.5%)	32 (13.2%)
Singapore	26 (18.8%)	62 (26.5%)
Thailand	43 (31.2%)	76 (32.5%)
Vietnam	0 (0%)	1 (0%)
Total	138 (100%)	234 (100%)

Note: ASEAN Asset Class refers to companies which scored at least 97.5 marks or above out of a maximum total of 130 marks in ACGS.

Conclusion

Conclusion

- ▷ Singapore listed entities performed significantly better.
- ▷ Average total score increased from 88.3 in 2019 to 101.1 points in 2021
- ▷ Singapore's representation in the ASEAN Asset Class increased from 18.8% (26) in 2019 to 26.5% (62) in 2021.
- ▷ Four of them were ranked the Top 20 ASEAN Listed Entities.

Q&A Session
