

#### **NPO Essentials**

# Singapore Governance for Outstanding Organisation Directors SGD 5: Strategy and Board Performance

Target

: Aspiring, new and current board members of nonprofit organisations (NPOs)

Audience

Time

Date : 16 September 2019

Venue : Social Service Institute, #18-01 Central Plaza, Tiong Bahru Road

Cost : \$\$400 (excl. GST); \$\$428 (incl. GST)\*

: 9.00 am to 1.00 pm

This course has been pre-approved for VWOs-Charities Capability Fund (VCF) funding up to 15 April 2020. All exempt, registered charities and Institutions of a Public Character (IPCs) can apply for the VCF, and are required to fill in the VCF Training Grant Refund

Form.

Registration is on a first-come-first-served basis, with priority to VCF-funded applicants.

CPD: 4 hours

Effective boards make impactful and sustainable strategic decisions that are aligned with the organisation's mission. Through presentations and a case study, participants will be equipped with the frameworks and tools to evaluate the strategic options and business models to meet the organisational objectives.

# **Course Objectives**

- Compare strategic options to inform decisions that are aligned with the mission of the NPO.
- Understand what makes a successful approach using strategy pyramid and strategic planning methods and tools.
- Explore the theory of change and craft the intended impact statement.
- Use the balanced scorecard system to align and communicate strategies and programmes.

## **Programme**

8.30 am Registration (breakfast served)

9.00 am Sharing on

Board Performance and NonProfit Missions

What Makes a Successful Strategy

Strategic Planning, Methods and Tools

Balanced Scorecard

10.45 am Break

11.00 am Sharing by Community Partner (National Kidney Foundation)

11.30 am Case Study (Facilitated Discussion)

12.00 pm Panel Discussion

12.45 pm Wrap Up & Evaluation1.00 pm End of Programme





## **Speaker**



# Sebastien Francois Lamy Director, Community Foundation of Singapore

Mr Sebastien Lamy heads Group Strategy and Development at Keppel Corporation. He is concurrently the Managing Director of Keppel Technology and Innovation. He was previously a partner at Bain & Company, Singapore, where he led the Private Equity and Digital practices in Southeast Asia. At Bain, he was actively engaged in Bain Cares, the company's pro-bono programme providing advisory services to NPOs.

Over the past 15 years, Mr Lamy has been engaged in pro bono consulting for various nonprofit organisations in Singapore, advising on strategy, organisational and governance issues. Some of the organisations he has been involved in include the National Volunteer & Philanthropy Centre and the Centre for Non-Profit Leadership. He holds an MBA from INSEAD and an MSc in Management from HEC Paris.

# Registration

Please register online at www.sid.org.sg by 11 September 2019.

## **Course Enquiries**

 Email
 : events@sid.org.sg

 Tel
 : (+65) 6422 1188

 Fax
 : (+65) 6422 1199

Upon successfully enrolling for the course, you are deemed to have read and accepted SID's Terms and Conditions stated overleaf.



#### TERMS AND CONDITIONS FOR SID COURSES/EVENTS

SID's courses and events are subject to terms and conditions as set out below. The Institute reserves the right to change these terms and conditions without notice.

#### **COURSE/EVENT REGISTRATION**

A participant is successfully enrolled for the course/event once an invoice is generated.

#### **NO CANCELLATION**

There will be strictly no cancellation once the participant is successfully enrolled for the course/event.

#### **NO-SHOW**

There will be strictly no refund of fees for no-show.

#### REQUEST FOR REPLACEMENT OR DEFERMENT

Where a participant cannot attend a course, he/she may request to send a replacement or defer the course subject to the following conditions:

- 1. Replacement of a participant is subject to at least 5 working days prior notice in writing. In the case whereby an SID member participant is replaced by a non-member, a top-up fee will be levied. No refund will be made if a non-member participant is replaced by a member.
- 2. Deferment of a course to the next scheduled date (for same course) is subject to at least 10 working days prior notice in writing. Deferment is only allowed for half-day and full-day courses run by SID. An administration fee for each deferment of S\$50 (for half-day course) and S\$100 (for full-day course) shall apply.

#### **CANCELLATION OF COURSE/EVENT BY SID**

SID will exercise all possible care to run the confirmed courses. However, in the event of unforeseen circumstances or low enrolment, SID reserves the right to cancel or defer the course/event, and/or to change venue, speaker, course date and fees. SID will make all reasonable effort to notify participants of changes, should this happen.

If SID cancels a course, a full refund will be made to the registered participants.

#### **CPD HOURS & CERTIFICATE OF ATTENDANCE**

Entitlement of CPD hours/Certificate of Attendance is subject to the participant arriving no later than 30 minutes after the programme starts or leaving no more than 30 minutes before the programme ends, and submitting the module Evaluation Form at the end of the event.

#### **CAR PARK COUPONS**

There are no complimentary car park coupons issued.

#### **PAYMENT POLICY AND OPTIONS**

Course/Event fees are due upon registration, and payment should reach SID at least 7 working days before the course date. SID reserves the right to refuse admission if payment is not received in full before a course/event.

## Online Payment

Log in to your account at <a href="https://www.sid.org.sg">www.sid.org.sg</a> Select invoice to pay at "My Open Invoices".

#### 2 Cheque Payment

Payable to: Singapore Institute of Directors (please quote invoice number behind the cheque)

Mail to: 168 Robinson Road, #11-03, Capital Tower, Singapore 068912

Attention to: Finance Department

#### 3. Telegraphic Transfer

Bank Name: DBS Bank Limited

Branch: 048 Bank Code: 7171

Beneficiary Name: Singapore Institute of Directors

Account Number: 048-016620-2

Swift Code: dbsssgsg

Reference: (Please quote invoice number)

(Note: All bank charges are to be borne by the applicant)